

OIR (pronounced 'ore')

Risk, Edges, and Outliers

I examine what we are assuming before uncertainty becomes exposure.

Like an octopus continually sensing its surroundings, I maintain awareness beyond what is immediately visible. I look toward edges, boundary conditions, confidence levels, and second-order consequences that are often overlooked while attention remains fixed on immediate objectives.

Risks rarely appear in isolation.

They emerge through hidden assumptions, changing conditions, unexpected interactions, and confidence that quietly exceeds available evidence.

I surface through emerging risks, escalation, and governance – helping identify not only what could happen, but what may already be developing unnoticed.

Vigilance is more than caution.

It is sustaining awareness while decisions are still adaptable.

I complement qualitative understanding and quantitative evidence by helping others examine assumptions, make risks legible, interpret implications, and steward uncertainty before it compounds.

