

## Slide #1 — Scenario:

(What's happening)

Operational readiness remained acceptable under normal pacing assumptions — until variability was intentionally introduced into the model. Small changes in load distribution, recovery timing, and coordination cadence began reshaping sustainable performance conditions faster than expected.

The concern was not whether teams could perform. It was whether organizations sufficiently understood the conditions required to sustain that performance as operational realities evolved.

The simulation became valuable not as a prediction engine, but as a safe environment for exploring where operational flexibility begins narrowing before degradation emerges in real-world conditions.